

1. Agenda And Packet

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City of Excelsior

City Council Work Session

AGENDA

Monday, August 19, 2019

Council Chambers

343 Third Street

5:30 P.M.

1. Call to Order/Roll Call
2. Agenda Approval
3. Review 2020 Preliminary General Fund Budget
4. Adjournment

Note: The purpose of a Work Session is for the Council to discuss matters informally and in greater detail than is allowed at formal Council meetings. All meetings of the Council including Work Sessions will be open to the public. While the privilege of participating in these discussions is generally limited to the Council, staff, and consultants, the Mayor may open a discussion from the floor.

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# MEMORANDUM

Work Session Item 3

**Re:** 2020 Preliminary General Fund Budget

**Date:** August 19, 2019

**To:** City Council

**From:** Kelly Horn, Finance Director

## Summary

This is the second draft of the 2020 preliminary General Fund Budget. This draft presents a budget that only includes the “non-negotiable” or minimum necessary changes from the prior year budget. This budget, the “minimum budget” sets the preliminary levy increase at 9.12%, whereas the draft from the first work session, the “maximum budget” sets the preliminary levy increase at 28.15% from the 2019 levy.

## Background

Staff has prepared the second draft of the preliminary 2020 General Fund budget. Included in this packet is a General Fund Summary Budget, detailed General Fund Expenditure Budget and the listing of other potential items that could be included in the 2020 Budget.

In the first 2020 Budget work session staff presented a budget that included most of the Council and Staff “requests.” This second draft is pared down to include only the necessary/non-negotiable changes from the 2019 Budget. The purpose of this work session is to continue to discuss the preliminary 2020 budget and to gain guidance from the Council on overall direction.

The most recent version of the Capital Improvement Plan, including Pavement Management Plan options, has been included following the budget so that Council can begin to plan for what capital improvement projects should occur and when and how they will be financed.

## 2020 Preliminary Levy Increase – as presented

Although this pared-down version of the budget shows a revenue and expenditure increase of only 3.23%, or \$77,375 from the 2019 budget, the reduction in certain revenue sources and transfers-in results in an almost 10% increase in property tax revenues. The attached preliminary 2020 budget reflects a 9.12% or \$142,968 increase in the City’s overall levy.

## 2020 Preliminary General Fund Revenues

Note that there are no changes to revenues, and a slight increase to transfers-in since the first budget work session on August 5<sup>th</sup>, 2019. Major revenue changes and assumptions for the preliminary 2020 budget include:

1. Licenses and Permits – this revenue category was increased by \$2,380, or 1.43%, reflecting a slight increase in building permits. The City budgets for permit revenues conservatively but based upon historical trends and 2019 year-to-date results this category was slightly increased.
2. Charges for Services – this revenue category was increased by \$16,000, or 21.51%, primarily due to an increase in the Special Event – Park Grounds Revenue of \$10,000. The increase in this category presents a budgeted revenue that is more in line with actual revenues realized in the last few years.

3. Parking Meters – this category was reduced by \$10,000, or 3.77%, to reflect the actual revenues received since the electronic parking meters have been in place. 2017 was the first full year of these revenues, so the City now has two full years of results, and one year, 2019, currently in progress. The City held its 2019 budget steady with the 2018 budget; however, now that there is more history to base this budget off, a reduction of \$10,000 has been included for the 2020 budget.

4. Fines and Forfeits – this category has been increased by \$10,000, or 14.37%, to reflect recent years' results. Like Licenses and Permits, the City budgets this revenue conservatively but staff is confident that there is a substantial enough history to now increase this revenue projection.

5. Rent – this category consists of water tower antenna rental and kayak rental revenue sharing from Tommy's Kayak and Paddleboard business. Overall, this revenue category was increased by \$1,000, (2.59%). This reflects the increase in the T-Mobile water tower lease contract.

6. Interest Earnings – the City believes that it will not see investment returns at the level of the prior year budget due to the current prevailing interest rates and investment returns for the types of investments the City is authorized to hold. A reduction of \$10,000, or 50% of the prior year budget, is presented.

7. Miscellaneous Revenues – this category presents a reduction of \$5,000, (11.48%), resulting from the loss of Concerts in The Commons revenue. In prior years, the City received a commission on the alcohol sales at the concert series; however, the series has been turned over to the Rotary, and therefore the City will no longer receive revenue from alcohol sales at the concerts. (It should be noted that the Rotary will be using revenue from the concert series to fund improvements to The Commons).

8. Transfers from Other Funds – this revenue category has been decreased in the 2020 budget by \$65,579, or 39.61%. The 2019 budget included an additional one-time transfer from the Dock Fund's "excess" net position in order to dedicate for transfer the entire 2019 levy increase to the Capital Improvement Fund for the 2019 Street Project. For this version of the 2020 budget, the historical and recurring \$80,000 transfer from the Dock Fund was increased to \$100,000 to soften the impact of the tax levy increase. This area of the budget could still be increased by a moderate additional transfer from the Dock Fund.

### **2020 Preliminary General Fund Expenditures**

Staff continues to examine each line item and will continue to refine line items as relevant information becomes known. This presentation of the General Fund shows an increase in expenditures of \$77,375, or 3.23%. This increase considers all the following significant changes and assumptions for 2020 from the 2019 budget:

- General Salary/Wage and Benefit Increases– this includes a 3% wage increase for all staff members. This amounts to a General Fund Salary expenditure increase of \$40,270 spread among the various functions (i.e. Streets, Planning, Finance, etc.). The part-time City Hall employee that was added to the 2019 budget has been retained at the same wage as 2019.

- Employee Benefits – the City covers 100% of single health and dental coverage, 57% of family coverage, and provides a \$2,000 Health Savings Account contribution per employee. All employees have enrolled in single coverage. Planned increases of 10% have been included for health and dental. The Worker’s Compensation budget has also been increased by 5% due to 2019 rate adjustments for the City. The budget also includes increases in FICA and PERA at their statutory rates arising from the increases in salaries. This budget will be adjusted when 2020 premium rates are known. Total benefit increases account for \$11,629 more than the prior year.
- Elections – there will three elections held in 2020 to accommodate the 2020 presidential primary which is new to the State of Minnesota. The total increase over the 2019 budgeted expenditures is \$8,975, as there were no elections in 2019, and therefore no budgeted expenditures.
- Planning and Zoning – this item shows a reduction of \$1,223 resulting from a decrease of \$5,000 in the retainer of the City’s planning consultant offset by salary and benefit increases for the City’s full-time Planner.
- City Administration – this category includes city hall supplies, contracts (city attorney, real estate attorney, court prosecutor, city assessor, the General Fund portion of the City’s audit, and city hall janitorial contract), city hall utilities, Lake Minnetonka Conservation District Levy, property and liability insurance costs and website fees. Overall, this category shows an increase of \$18,000. The items driving the increase are a \$6,000 newly added expense to account for credit card processing fees as the City began accepting credit cards during 2019. The remainder of the increase is related to increases in court prosecution fees, city assessor fees, printing and publishing charges for newspaper publications, property and casualty insurance and utility charges.
- Police Services – the South Lake Minnetonka Police Department (SLMPD) has set the 2020 budget at an increase to the City of 2.13% or \$14,635. This increase has been offset by shifting \$5,000 of the Park Patrol expenses to the Dock Fund. Now the Dock Fund and the General Fund will split this expense, whereas the General Fund used to carry \$16,000 of the entire \$22,000 contract for Park and Dock Patrol.
- Fire Services – the preliminary 2020 Excelsior Fire District budget includes a total overall increase of 4.35% to the City of Excelsior, which results in \$9,702 more than the 2019 contract rate.
- Inspections – the budget has been increased by \$20,000 from last year to \$60,000. This amount was used as it reflects average expenditures over the previous five years with more weight placed on the recent years where expenditures have gone as high as \$92,000 in 2018, which was related to 2017’s record setting year for permit revenue.
- Transfers to Other Funds – the current presentation of the budget includes a transfer-out of \$175,000, which is the amount of estimated additional annual (street portion) debt service that will need to be repaid for the 2019 bond issuance that is financing the 2019 Street and Utility improvement project in the College Lake neighborhood. This transfer does not include any additional transfers to the Capital Improvement Fund to cover small capital improvements (of under \$50,000 each), this transfer was removed from this draft (as it was included in the first draft presented on 8/5/19) of

the budget as the Capital Improvement Fund has sufficient reserves to cover the small improvements included for 2020. This category now shows a reduction of \$24,384 or 12.23% from the 2019 budget and a roughly \$86,000 reduction from the first preliminary draft presented on 8/5/19.

### **Other Potential Revenue and Expense Changes**

There are several other potential changes that have not been factored into this second draft of the preliminary 2020 budget. Items that were included on the first draft but removed from the second draft are included in the listing of other potential items to consider.

Staff would also recommend the Council discuss the following:

- What level of levy increase is the Council comfortable with?
- What other items does the Council want included in the budget discussions that Staff hasn't already included?

### **Capital Improvement Plan and Pavement Management Plan**

The Pavement Management Program is a component of the Capital Improvement Plan. The most recent versions of both the Capital Improvement Plan, and the Pavement Management Plan Estimates are included following the Budget documents. The Capital Improvement Plan will continue to be updated throughout the budgeting process as additional fund-based budgets are completed.

**Please keep in mind that once the preliminary levy is set, it can only be decreased, not increased.**

### **2020 Budget Calendar of Important Dates**

June 17<sup>th</sup> Council Meeting: Council adopts resolution establishing the 2020 Budget Goal and Objective list. **(Completed)**

June 30<sup>th</sup> Council's 2020 Budget Goal and Objective list is published in the newspaper and on the City's website. **(Completed)**

August 5<sup>th</sup> and August 19<sup>th</sup> Work Session: Council reviews 2020 Preliminary General Fund Budget. **(Continuing)**

By August 31<sup>st</sup>: Council reviews 2020 Police and Fire Budgets. **(Completed)**

September 16<sup>th</sup> Council Meeting: Council approves Proposed 2020 Budget and Preliminary Property Tax Levy. Council adopts resolution setting the maximum tax levy which must be certified to Hennepin County by September 30, 2019.

October 7<sup>th</sup> Work Session: Council reviews Preliminary 2020 Special Revenue, Debt Service, Capital Project and Enterprise Fund Budgets.

October 21<sup>st</sup> Council Meeting: Council holds a public meeting primarily dedicated to public input on the preliminary annual budget.

November 4<sup>th</sup> Work Session: Council reviews General Fund Budget.

November 18<sup>h</sup> Work Session (If needed): Council reviews 2020 General Fund, Special Revenue, Debt Service, Capital Project and Enterprise Fund Budgets.

December 2<sup>nd</sup> Council Meeting: Staff presents final 2020 Budget to the City Council. Public meeting is held to discuss the 2020 Levy and Budget.

December 16<sup>th</sup> Council Meeting: Council adopts Final 2020 Levy, Budget and Capital Improvement Plan.



### Listing of Other Potential Items to consider for 2020 Budget

(Note that these items were included in the first draft of 2020 budget presented on 8/5/19, but are not included in the second draft presented on 8/19/19)

<b>\$ Increase (decrease)</b>	<b>Item</b>	<b>Incremental Increase (Decrease) in the Levy from 2019's Budgeted Levy</b>
<b>77,375</b>	<b>"Baseline" Budget - Preliminary Draft #2</b>	<b>9.12%</b>
12,000	Increase in City Attorney Contract - Note that City Attorney has not increased rates for 5 years	0.78%
12,000	Market Rate Adjustments for certain Full-time positions (\$3,000 each for four positions)	0.78%
4,125	Additional budget increase for Police presence at Council Meetings (based on actual 2019 billings, 2019 budget assumed 2 hrs per meeting, 2019 actual is 3+ hours per meeting)	0.27%
25,000	Hanging Baskets for Water Street	1.62%
7,557	New PT City Hall employee, "Accounting/Utility Billing Clerk" - 25% of wages/payroll taxes coded to "Finance" remaining 75% will be coded to other funds	0.49%
24,638	New FT Public Works Employee - 40% of salary/benefits coded to Streets, remaining 60% will be coded to other funds	1.59%
50,000	Consulting Budget for additional studies not yet determined - based on most recent consulting engagements City has had in place (East Town Study, Commons Master Plan both over \$50,000)	3.23%
5,000	Staffing Study	0.36%
30,000	Historic Preservation Committee (HPC) Consultant - estimate, proposals have not been solicited	1.94%
10,000	Tree Removals (evenly split between Streets and Parks)	0.65%
(1,500)	Discontinue taping Council work sessions	-0.09%
(1,825)	Discontinue taping planning commission meetings	-0.11%
(5,000)	Discontinue Police Presence at same level as included in 2019 budget (and what is currently included for 2020 budget)	-0.32%
(6,000)	Charge a "convenience fee/service fee" to credit card transactions to recoup fees	-0.38%
(1,100)	Discontinue Arctic Fever contribution	-0.07%
(22,053)	Discontinue Part-time City Hall employee approved in 2019	-1.42%
(22,000)	Discontinue Park and Dock Patrol	-1.41%
up to (\$26,000)	Renegotiate or Discontinue Lifeguards (note that we currently have signed contract through 2021)	-1.67%

### Items Not Yet Considered / Included in Preliminary Budget

Discontinuation of Legal Fees related to 810 Excelsior Boulevard Title Research - (2019 expense of \$11,169 through June billings)  
Budget "Preparation" for future Street and Utility Projects or other 2020 projects that could have General Fund implications

**City of Excelsior  
2020 General Fund Revenue & Expense Budget Summary**

	2014 Actual	2015 Actual	2016 Actual	2017 Actual	2018 Actual	2019 Budget	2020 Budget	\$ Chg vs 2019 Budget	% Chg vs 2019 Budget
<b>GENERAL FUND</b>									
<b>Revenues</b>									
Property Taxes*	1,226,716	1,290,413	1,289,227	1,324,632	1,276,883	1,386,700	1,523,804	137,104	9.89%
Franchise Fees	69,532	70,070	70,196	69,630	70,225	69,750	70,750	1,000	1.43%
Licenses and Permits	315,699	267,432	260,570	413,801	241,985	261,075	263,925	2,850	1.09%
Intergovernmental Revenues	4,095	13,095	6,821	7,877	3,095	3,095	3,095	-	0.00%
Charges for Services	168,183	77,507	87,856	159,586	104,520	74,400	90,400	16,000	21.51%
Parking Kiosks	-	62,782	141,501	259,462	240,327	265,000	255,000	(10,000)	-3.77%
Fines and Forfeits	73,175	69,038	68,635	95,891	83,752	69,575	79,575	10,000	14.37%
Rents	33,993	38,494	37,193	46,453	45,279	38,600	39,600	1,000	2.59%
Interest Earnings	46,443	19,965	16,579	6,072	8,241	20,000	10,000	(10,000)	-50.00%
Miscellaneous Revenue	29,808	35,473	28,606	41,103	35,147	43,550	38,550	(5,000)	-11.48%
Transfers From Other Funds	85,200	110,400	106,600	102,800	80,000	165,579	100,000	(65,579)	-39.61%
	<u>2,052,844</u>	<u>2,054,670</u>	<u>2,113,784</u>	<u>2,527,307</u>	<u>2,189,454</u>	<u>2,397,324</u>	<u>2,474,699</u>	<u>77,375</u>	<u>3.23%</u>
<b>Expenditures</b>									
Council	20,165	20,087	21,172	20,139	21,912	27,435	27,735	300	1.09%
City Manager/Clerk	115,463	104,291	102,596	106,491	111,332	115,860	127,237	11,377	9.82%
Elections	5,264	1,176	5,568	867	6,820	1,300	10,275	8,975	690.38%
Finance	52,611	55,888	40,814	39,398	35,307	50,414	58,153	7,739	15.35%
Planning and Zoning	98,227	93,139	101,491	96,844	84,581	120,642	119,419	(1,223)	-1.01%
City Administration	199,255	220,649	116,765	267,766	304,955	284,820	302,888	18,068	6.34%
Parking Kiosks	-	-	154,570	30,617	31,173	35,000	35,000	-	0.00%
Heritage Preservation	1,263	10,984	11,288	427	1,129	1,185	1,300	115	9.70%
Police	685,236	702,788	736,594	728,244	757,333	783,637	794,147	10,510	1.34%
Fire Contract	168,924	178,642	189,522	197,592	208,681	223,100	232,802	9,702	4.35%
Building Inspection	36,682	51,234	29,823	41,621	92,239	40,000	60,000	20,000	50.00%
Engineering	10,827	9,774	12,815	17,680	15,439	13,000	16,000	3,000	23.08%
Streets	218,134	197,832	195,762	190,410	241,993	220,328	220,734	406	0.18%
Park Maintenance	142,309	157,000	159,988	126,096	206,441	223,559	233,427	9,868	4.41%
Recreation Programs	30,216	34,709	31,069	92,380	33,013	33,200	34,500	1,300	3.92%
Cemetery	20,631	17,885	19,608	21,278	22,312	24,460	26,082	1,622	6.63%
Transfers To Other Funds	379,116	190,060	94,363	229,195	375,377	199,384	175,000	(24,384)	-12.23%
	<u>2,184,323</u>	<u>2,046,138</u>	<u>2,023,808</u>	<u>2,207,045</u>	<u>2,550,037</u>	<u>2,397,324</u>	<u>2,474,699</u>	<u>77,375</u>	<u>3.23%</u>
Net Income (Loss)	(131,479)	8,532	89,975	320,262	(360,583)	-	-		

\* Property Taxes include current taxes, delinquent taxes and fiscal disparities.

<b>Beginning Fund Balance</b>	<b>1,562,311</b>	<b>1,186,877</b>	<b>1,195,404</b>	<b>1,285,379</b>	<b>1,605,641</b>
<b>Ending Fund Balance</b>	<b>1,430,832</b>	<b>1,195,404</b>	<b>1,285,379</b>	<b>1,605,641</b>	<b>1,245,058</b>
Nonspendable	25,421	29,331	7,015	7,884	5,893
Committed					
Self Insurance	101,780	92,362	84,264	75,688	66,756
Compensated Absences	43,973	45,991	31,520	31,889	33,605
Cemetery	40,037	23,952	6,828	-	-
Unassigned	975,666	1,003,768	1,155,752	1,490,180	1,138,804
<b>Total Fund Balance</b>	<b>1,186,877</b>	<b>1,195,404</b>	<b>1,285,379</b>	<b>1,605,641</b>	<b>1,245,058</b>

Unassigned Fund Balance as a Percentage of Expenditures                      48%                      50%                      52%                      58%                      48%

	Levy Amounts	Capture Rate	Revenue Amounts	(Levy x Capture Rate = Expected Revenue)
Current Ad Valorem Taxes	1,486,166	99.0%	1,471,304	Delinquent Tax Revenue
Delinquent Taxes			7,500	Fiscal Disparity
Fiscal Disparities	45,000		45,000	Total GF Revenue Amount
Total General Fund Levy	1,531,166		1,523,804	Debt Levy Revenue Amount
Debt Levy (Special Levy)	178,767		178,767	Grand Total Levy-Related Revenue
<b>Grand Total Excelsior Levy</b>	<b>1,709,933</b>		<b>1,702,571</b>	
Prior Year Grand Total Levy	1,566,965			
<b>Increase (Decrease) in Levy</b>	<b>142,968</b>			
<b>% Increase (Decrease) in Levy</b>	<b>9.12%</b>			

<b>2018 Taxable Market Value</b>	<b>514,707,660</b>
<b>2019 Taxable Market Value*</b>	<b>557,280,540</b>
<b>\$ Increase (Decrease) in Taxable Market Value</b>	<b>42,572,880</b>
<b>% Increase (Decrease) in Taxable Market Value</b>	<b>8.27%</b>

\*Data per Henn City Taxable Market Values dated 7/9/19

Levy	1,351,808	1,378,895	1,406,426	1,434,540	1,477,591	1,566,965	(Projected) 1,709,933
Excelsior Tax Rate	37.04%	32.46%	30.25%	28.80%	27.13%	27.11%	28.69%

**CITY OF EXCELSIOR  
2020 BUDGET  
General Fund Expenditures by Department**

	2014 <u>ACTUAL</u>	2015 <u>ACTUAL</u>	2016 <u>ACTUAL</u>	2017 <u>ACTUAL</u>	2018 <u>ACTUAL</u>	2019 <u>BUDGET</u>	2020 <u>BUDGET</u>	Dollar Change	Percent Change
<b>GENERAL FUND</b>									
<b><u>COUNCIL</u></b>									
Wages and Benefits	14,210	13,887	14,210	14,210	14,209	14,210	14,210	-	0%
Professional Services	-	450	300	-	1,603	6,500	6,800	300	5%
Education and Training	-	-	-	30	-	625	625	-	0%
Community Events and Support	5,955	5,750	6,663	5,900	6,100	6,100	6,100	-	0%
<b>Total Council</b>	<b>20,165</b>	<b>20,087</b>	<b>21,172</b>	<b>20,140</b>	<b>21,912</b>	<b>27,435</b>	<b>27,735</b>	<b>300</b>	<b>1%</b>
<b><u>CITY MANAGER/CITY CLERK</u></b>									
Wages and Benefits	109,415	100,105	97,383	101,190	106,063	109,990	121,317	11,328	10%
Education and Training	6,048	4,186	5,214	5,301	5,269	5,870	5,920	50	1%
<b>Total City Manager/City Clerk</b>	<b>115,463</b>	<b>104,291</b>	<b>102,596</b>	<b>106,491</b>	<b>111,332</b>	<b>115,860</b>	<b>127,237</b>	<b>11,378</b>	<b>10%</b>
<b><u>ELECTIONS</u></b>									
Election Judge Pay	2,179	-	2,738	-	2,759	-	4,500	4,500	#DIV/0!
Operating Supplies	2,579	669	2,830	867	4,061	700	5,175	4,475	639%
Repairs and Maintenance	507	507	-	-	-	600	600	-	0%
<b>Total Elections</b>	<b>5,265</b>	<b>1,176</b>	<b>5,568</b>	<b>867</b>	<b>6,820</b>	<b>1,300</b>	<b>10,275</b>	<b>8,975</b>	<b>690%</b>
<b><u>FINANCE</u></b>									
Wages and Benefits	50,699	54,106	40,080	39,036	34,269	48,914	56,303	7,388	15%
Professional Services	-	-	-	-	-	-	-	-	#DIV/0!
Education and Training	1,912	1,782	735	362	1,038	1,500	1,850	350	23%
<b>Total Finance</b>	<b>52,611</b>	<b>55,888</b>	<b>40,814</b>	<b>39,398</b>	<b>35,307</b>	<b>50,414</b>	<b>58,153</b>	<b>7,738</b>	<b>15%</b>
<b><u>PLANNING AND ZONING</u></b>									
Wages and Benefits	52,434	57,711	55,435	61,899	50,885	83,192	86,969	3,777	5%
Professional Services	44,522	34,080	44,120	32,850	31,766	35,000	30,000	(5,000)	-14%
Education and Training	395	545	1,123	1,292	954	1,550	1,550	-	0%
Meeting Expense (Taping Meetings)	876	803	812	803	976	900	900	-	0%
<b>Total Planning and Zoning</b>	<b>98,227</b>	<b>93,139</b>	<b>101,490</b>	<b>96,844</b>	<b>84,581</b>	<b>120,642</b>	<b>119,419</b>	<b>(1,223)</b>	<b>-1%</b>
<b><u>CITY ADMINISTRATION</u></b>									
Operating Supplies	20,295	20,054	20,698	22,969	20,947	22,125	24,600	2,475	11%
Professional Services	125,714	141,337	183,132	183,301	214,543	205,835	211,288	5,453	3%
Utilities	26,869	27,972	25,819	48,944	45,939	44,000	46,950	2,950	7%
Repair and Maintenance	11,585	13,858	9,329	11,080	9,460	10,500	11,250	750	7%
Other Services and Charges	14,598	15,589	32,360	33,455	34,302	36,360	42,800	6,440	18%
Capital Outlay	195	1,839	7,256	990	9,178	1,000	1,000	-	0%
<b>Total City Administration</b>	<b>199,256</b>	<b>220,649</b>	<b>278,594</b>	<b>300,739</b>	<b>336,128</b>	<b>319,820</b>	<b>337,888</b>	<b>18,068</b>	<b>6%</b>
<b><u>HERITAGE PRESERVATION</u></b>									
Professional Services	-	-	-	-	-	-	-	-	#DIV/0!
Education and Training	1,263	984	11,108	427	1,129	1,185	1,300	115	10%
<b>Total City Administration</b>	<b>1,263</b>	<b>984</b>	<b>11,108</b>	<b>427</b>	<b>1,129</b>	<b>1,185</b>	<b>1,300</b>	<b>115</b>	<b>10%</b>
<b><u>POLICE</u></b>									
Contracted Services	622,272	637,504	674,123	662,530	690,022	714,160	723,795	9,635	1%
Debt Service	62,964	65,284	62,470	65,714	67,311	69,477	70,352	875	1%
<b>Total Police</b>	<b>685,236</b>	<b>702,788</b>	<b>736,593</b>	<b>728,244</b>	<b>757,333</b>	<b>783,637</b>	<b>794,147</b>	<b>10,510</b>	<b>1%</b>
<b><u>FIRE CONTRACT</u></b>									
Contracted Services	91,932	99,576	107,051	114,423	118,885	130,746	138,388	7,642	6%
Debt Service	76,992	79,066	82,471	83,169	89,796	92,354	94,414	2,060	2%
<b>Total Fire Contract</b>	<b>168,924</b>	<b>178,642</b>	<b>189,522</b>	<b>197,592</b>	<b>208,681</b>	<b>223,100</b>	<b>232,802</b>	<b>9,702</b>	<b>4%</b>

**CITY OF EXCELSIOR  
2020 BUDGET  
General Fund Expenditures by Department**

	2014 ACTUAL	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 BUDGET	2020 BUDGET	Dollar Change	Percent Change
<b>BUILDING INSPECTION</b>									
Professional Services	36,682	51,234	29,823	41,621	92,329	40,000	60,000	20,000	50%
								-	
<b>ENGINEERING</b>									
Professional Services	10,827	9,774	12,815	17,680	15,439	13,000	16,000	3,000	23%
<b>STREETS</b>									
Wages and Benefits	132,140	119,936	113,730	111,532	115,414	126,718	136,879	10,161	8%
Operating Supplies	31,574	38,824	38,526	39,280	39,233	44,300	45,000	700	2%
Professional Services	4,402	3,648	4,311	4,339	5,579	5,600	5,840	240	4%
Education and Training	318	568	450	510	316	600	600	-	0%
Utilities	7,359	4,984	4,526	3,859	4,544	4,900	5,200	300	6%
Repair and Maintenance	14,976	10,316	9,326	11,924	15,651	16,210	16,215	5	0%
Tree Care	27,364	19,556	16,638	18,966	16,925	22,000	11,000	(11,000)	-50%
Capital Outlay	-	-	2	-	44,241	-	-	-	#DIV/0!
Total Streets	218,133	197,833	187,508	190,410	241,903	220,328	220,734	406	0%
<b>PARK MAINTENANCE</b>									
Wages and Benefits	92,739	98,195	96,773	126,096	153,921	144,623	156,027	11,404	8%
Operating Supplies	21,761	23,052	24,143	31,761	19,672	25,900	26,100	200	1%
Professional Services	9,865	16,416	10,697	13,922	8,560	12,300	12,300	-	0%
Education and Training	249	507	347	373	474	500	600	100	20%
Utilities	8,551	9,712	9,019	7,271	10,698	8,250	9,500	1,250	15%
Repair and Maintenance	9,145	9,118	17,866	8,833	15,326	16,700	17,900	1,200	7%
Tree Care	-	-	-	-	-	-	11,000	11,000	#DIV/0!
Capital Outlay	-	-	-	-	-	15,286	-	(15,286)	-100%
Total Park Maintenance	142,310	157,000	158,845	188,256	208,651	223,559	233,427	9,868	4%
<b>RECREATION</b>									
Lifeguards	19,798	20,742	20,702	20,889	21,100	21,200	26,000	4,800	23%
Concerts in the Park	10,418	11,750	10,367	9,331	9,703	12,000	8,500	(3,500)	-29%
Concession Stand	-	2,217	-	-	-	-	-	-	#DIV/0!
Total Recreation	30,216	32,492	31,069	30,220	30,803	33,200	34,500	1,300	4%
<b>CEMETERY</b>									
Wages and Benefits	18,466	15,457	18,213	19,414	20,991	22,060	23,482	1,422	6%
Operating Supplies	1,185	1,175	415	754	1,151	1,400	1,600	200	14%
Professional Services	980	1,253	980	1,110	170	1,000	1,000	-	0%
Repair and Maintenance	-	-	-	-	-	-	-	-	#DIV/0!
Total Cemetery	20,631	17,885	19,608	21,278	22,312	24,460	26,082	1,622	7%
<b>INTERFUND TRANSFERS</b>									
Transfer to PW Equipment Fund	-	-	-	-	-	-	-	-	
Transfer to Capital Improvement Fur	379,116	379,116	94,363	229,195	375,377	199,384	175,000	(24,384)	-12%
Transfer to Park Improvement Fund	-	-	-	-	-	-	-	-	#DIV/0!
Transfer to Debt Service Fund	-	-	-	-	-	-	-	-	#DIV/0!
Total Interfund Transfers	379,116	379,116	94,363	229,195	375,377	199,384	175,000	(24,384)	-12%
<b>TOTAL GENERAL FUND</b>	<b>2,184,325</b>	<b>2,222,977</b>	<b>2,021,489</b>	<b>2,209,402</b>	<b>2,550,037</b>	<b>2,397,324</b>	<b>2,474,699</b>	<b>77,375</b>	<b>3.23%</b>

**CITY OF EXCELSIOR  
CAPITAL IMPROVEMENT PLAN (CIP)  
2020 - 2029**

Year	Project Number	Project	Department/Fund	Priority	Capital Improv Fund	Park Improv Fund	Water Fund	Sewer Fund	Storm Water Fund	Parking Lot Maint Fund	Street Light Fund	Dock Fund	Total
2019		Equipment/Minor Projects	Capital Projects	A	110,286	15,286	97,786	53,286	9,786	6,786	15,786	-	309,000
2019	2019-1	Sewer Lining	Sewer Fund	A	-	-	-	120,000	-	-	-	-	120,000
2019	2019-2	Automate Iron Filters	Water Fund	A	-	-	200,000	-	-	-	-	-	200,000
2019	2019-4	Replace 1978 Lift Station at Excelsior Blvd	Sewer Fund	A	-	-	-	300,000	-	-	-	-	300,000
2019	2019-5	2019 Pavement Management Project - College Lake	Multi	A	3,128,746	-	1,054,707	1,080,518	590,201	-	-	-	5,854,172
2019	2019-6	College Lake Restricted Cash Projects	Cap Imp - Restricted \$\$	A	261,000	-	-	-	-	-	-	-	261,000
2019	2019-8	Storm Sewer Lining	StormWater	A	-	-	-	-	42,000	-	-	-	42,000
2019	2018-9	Enhance Water Street Trail Crossing	Cap Imp	B	105,000	-	-	-	42,000	-	-	-	147,000
					<u>3,605,032</u>	<u>15,286</u>	<u>1,352,493</u>	<u>1,553,804</u>	<u>683,987</u>	<u>6,786</u>	<u>15,786</u>	<u>-</u>	<u>7,233,172</u>
2020		Equipment/Minor Projects	Capital Projects	A	166,000	-	72,500	103,500	3,000	1,000	7,000	-	353,000
2020	2020-1	Crack Seal 2010/2011 Pavement Project	Capital Improv.	A	45,000	-	-	-	-	-	-	-	45,000
2020	2020-2	Crack Seal Met Council Project Streets	Capital Improv.	A	45,000	-	-	-	-	-	-	-	45,000
2020	2020-3	Crack Seal 2017 Pavement Project	Capital Improv.	A	45,000	-	-	-	-	-	-	-	45,000
2020	2020-4	Sewer Lining	Sewer Fund	A	-	-	-	120,000	-	-	-	-	120,000
2020	2020-5	Recondition Interior/Exterior Tower	Water Fund	A	-	-	325,000	-	-	-	-	-	325,000
2020	2020-6	Water Street Tree Improvement	Cap Imp	A	160,000	-	-	-	-	-	-	-	160,000
2020	2020-7	2020 Pavement Management - Area 2	Multi	A	1,149,000	-	522,000	731,000	345,000	-	-	-	2,747,000
2020	2020-8	City Hall Remodel	Cap Imp	B	1,200,000	-	-	-	-	-	-	-	1,200,000
2020	2020-9	St. Albans Bridge - Planning & Design	Capital Improv.	B	225,000	-	-	-	-	-	-	-	225,000
2020	2020-10	Replace Highway 7 Lift Station	Sewer Fund	B	-	-	-	200,000	-	-	6,000	-	206,000
					<u>3,035,000</u>	<u>-</u>	<u>919,500</u>	<u>1,154,500</u>	<u>348,000</u>	<u>1,000</u>	<u>13,000</u>	<u>-</u>	<u>5,471,000</u>
2021		Equipment/Minor Projects	Capital Projects	A	65,000	8,500	77,500	78,500	50,000	-	6,000	-	285,500
2021	2021-1	Paint Water Tower	Water Fund	A	-	-	250,000	-	-	-	6,000	-	256,000
2021	2021-2	Sewer Lining	Sewer Fund	A	-	-	-	120,000	-	-	-	-	120,000
2021	2021-3	2021 Pavement Management - Area 3	Multiple	A	1,075,000	-	483,000	677,000	320,000	-	-	-	2,555,000
2021	2021-4	St. Albans Bridge - Construction	Capital Improv.	B	500,000	-	-	-	-	-	-	-	500,000
2021	2021-5	Street Sweeper	Multiple	B	75,000	-	-	-	75,000	-	-	-	150,000
					<u>1,715,000</u>	<u>8,500</u>	<u>810,500</u>	<u>875,500</u>	<u>445,000</u>	<u>-</u>	<u>12,000</u>	<u>-</u>	<u>3,866,500</u>
2022		Equipment/Minor Projects	Capital Projects	A	15,000	-	42,500	55,500	15,000	-	6,000	-	134,000
2022	2022-1	Sewer Lining	Sewer Fund	A	-	-	-	120,000	-	-	-	-	120,000
					<u>15,000</u>	<u>-</u>	<u>42,500</u>	<u>175,500</u>	<u>15,000</u>	<u>-</u>	<u>6,000</u>	<u>-</u>	<u>254,000</u>
2023		Equipment/Minor Projects	Capital Projects	A	15,000	8,500	42,500	27,500	15,000	-	6,000	-	114,500
2023	2023-1	Paint Ground Storage Tank	Water Fund	A	-	-	150,000	-	-	-	-	-	150,000
2023	2023-2	Sewer Lining	Sewer Fund	A	-	-	-	120,000	-	-	-	-	120,000
2023	2023-3	2023 Pavement Management - Area 4	Multi	A	1,282,000	-	429,000	601,000	284,000	-	-	-	2,596,000
					<u>1,297,000</u>	<u>8,500</u>	<u>621,500</u>	<u>748,500</u>	<u>299,000</u>	<u>-</u>	<u>6,000</u>	<u>-</u>	<u>2,980,500</u>
2024		Equipment/Minor Projects	Capital Projects	A	31,500	-	53,250	35,750	28,750	8,250	6,000	-	163,500
2024	2024-1	Sewer Lining	Sewer Fund	A	-	-	-	120,000	-	-	-	-	120,000
2024	2024-2	Replace Public Works Building	Cap Imp	B	1,000,000	-	-	-	-	-	-	-	1,000,000
					<u>1,031,500</u>	<u>-</u>	<u>53,250</u>	<u>155,750</u>	<u>28,750</u>	<u>8,250</u>	<u>6,000</u>	<u>-</u>	<u>1,283,500</u>
2025		Equipment/Minor Projects	Capital Projects	A	15,000	8,500	42,500	27,500	15,000	-	6,000	-	114,500
2025	2025-1	Crack Seal 2010/2011 Pavement Project	Capital Improv.	A	45,000	-	-	-	-	-	-	-	45,000
2025	2025-2	Crack Seal Met Council Project Street	Capital Improv.	A	45,000	-	-	-	-	-	-	-	45,000
2025	2025-3	Crack Seal 2017 Pavement Project	Capital Improv.	A	45,000	-	-	-	-	-	-	-	45,000
2025	2025-4	Replace Tank Media Iron Filters	Water Fund	A	-	-	60,000	-	-	-	-	-	60,000
2025	2025-5	Sewer Lining	Sewer Fund	A	-	-	-	120,000	-	-	-	-	120,000
2025	2025-6	2025 Pavement Management - Area 5	Multi	A	875,000	-	371,000	520,000	246,000	-	-	-	2,012,000
					<u>1,025,000</u>	<u>8,500</u>	<u>473,500</u>	<u>667,500</u>	<u>261,000</u>	<u>-</u>	<u>6,000</u>	<u>-</u>	<u>2,441,500</u>
2026		Equipment/Minor Projects	Capital Projects	A	22,500	-	90,000	35,000	22,500	-	6,000	-	176,000
2026	2026-1	Sewer Lining	Sewer Fund	A	-	-	-	120,000	-	-	-	-	120,000
					<u>22,500</u>	<u>-</u>	<u>90,000</u>	<u>155,000</u>	<u>22,500</u>	<u>-</u>	<u>6,000</u>	<u>-</u>	<u>296,000</u>
2027		Equipment/Minor Projects	Capital Projects	A	15,000	8,500	42,500	27,500	15,000	-	6,000	-	114,500
2027	2027-1	Sewer Lining	Sewer Fund	A	-	-	-	120,000	-	-	-	-	120,000
2027	2027-2	2027 Pavement Management - Area 6	Multi	A	1,298,000	-	908,000	1,272,000	601,000	-	-	-	4,079,000
					<u>1,313,000</u>	<u>8,500</u>	<u>950,500</u>	<u>1,419,500</u>	<u>616,000</u>	<u>-</u>	<u>6,000</u>	<u>-</u>	<u>4,313,500</u>
2028		Equipment/Minor Projects	Capital Projects	A	15,000	-	42,500	27,500	15,000	-	6,000	-	106,000
2028	2028-1	Sewer Lining	Sewer Fund	A	-	-	-	120,000	-	-	-	-	120,000
					<u>15,000</u>	<u>-</u>	<u>42,500</u>	<u>147,500</u>	<u>15,000</u>	<u>-</u>	<u>6,000</u>	<u>-</u>	<u>226,000</u>
2029		Equipment/Minor Projects	Capital Projects	A	15,000	8,500	42,500	27,500	15,000	-	6,000	-	114,500
2029	2029-1	2027 Pavement Management - Area 7	Multi	A	875,000	-	685,000	959,000	454,000	-	-	-	2,973,000
					<u>890,000</u>	<u>8,500</u>	<u>727,500</u>	<u>986,500</u>	<u>469,000</u>	<u>-</u>	<u>6,000</u>	<u>-</u>	<u>3,087,500</u>
2030	-2034												
2035	-2039												
2040	-2044												
<b>TOTALS</b>					<b>10,359,000</b>	<b>42,500</b>	<b>4,731,250</b>	<b>6,485,750</b>	<b>2,519,250</b>	<b>9,250</b>	<b>73,000</b>	<b>-</b>	<b>24,220,000</b>

**Pavement Management Plan**

**7/2/2019**

Road	Length	Width	Area	Proposed Improvements	Surface Improvements	Watermain Improvements	Sanitary Improvements	Storm Improvements	Grand Total Improvement Cost
<b>Area 1 (As Bid Scope and Cost):</b>									
<b>Area 1 Totals:</b>					<b>\$2,715,717.78</b>	<b>\$1,215,788.94</b>	<b>\$1,241,600.38</b>	<b>\$681,068.02</b>	<b>\$5,854,175.12</b>
<b>Area 2:</b>									
George Street	750	28	21,000	Surface Recon (w/walk), Water, Sanitary, Storm	\$410,000.00	\$183,000.00	\$256,000.00	\$121,000.00	\$970,000.00
W. Lake Street (S)	640	24	15,360	Surface Recon (w/walk), Water, Sanitary, Storm	\$300,000.00	\$156,000.00	\$219,000.00	\$103,000.00	\$778,000.00
Lafayette Avenue	750	30	22,500	Surface Recon (w/walk), Water, Sanitary, Storm	\$439,000.00	\$183,000.00	\$256,000.00	\$121,000.00	\$999,000.00
<b>Area 2 Totals:</b>					<b>\$1,149,000.00</b>	<b>\$522,000.00</b>	<b>\$731,000.00</b>	<b>\$345,000.00</b>	<b>\$2,747,000.00</b>
<b>Area 3:</b>									
Maple Street	900	36	32,400	Surface Recon (w/walk), Water, Sanitary, Storm	\$632,000.00	\$220,000.00	\$308,000.00	\$145,000.00	\$1,305,000.00
W. Lake Street (N)	400	28	11,200	Surface Recon (w/walk), Water, Sanitary, Storm	\$219,000.00	\$98,000.00	\$137,000.00	\$65,000.00	\$519,000.00
Smith Street	475	14	6,650	Surface Recon (w/walk), Water, Sanitary, Storm	\$130,000.00	\$116,000.00	\$163,000.00	\$77,000.00	\$486,000.00
Courtland Street	200	24	4,800	Surface Recon (w/walk), Water, Sanitary, Storm	\$94,000.00	\$49,000.00	\$69,000.00	\$33,000.00	\$245,000.00
<b>Area 3 Totals:</b>					<b>\$1,075,000.00</b>	<b>\$483,000.00</b>	<b>\$677,000.00</b>	<b>\$320,000.00</b>	<b>\$2,555,000.00</b>
<b>Area 4:</b>									
Third Street	1,760	32	56,320	Surface Recon (w/walk -both sides), Watermain, Sanitary, Storm	\$1,282,000.00	\$429,000.00	\$601,000.00	\$284,000.00	\$2,596,000.00
<b>Area 4 Totals:</b>					<b>\$1,282,000.00</b>	<b>\$429,000.00</b>	<b>\$601,000.00</b>	<b>\$284,000.00</b>	<b>\$2,596,000.00</b>
<b>Area 5:</b>									
Center Street	1,120	32	35,840	Surface Recon, Watermain, Sanitary, Storm	\$583,000.00	\$273,000.00	\$383,000.00	\$181,000.00	\$1,420,000.00
Third Street	400	32	12,800	Surface Recon (w/walk -both sides), Watermain, Sanitary, Storm	\$292,000.00	\$98,000.00	\$137,000.00	\$65,000.00	\$592,000.00
<b>Area 5 Totals:</b>					<b>\$875,000.00</b>	<b>\$371,000.00</b>	<b>\$520,000.00</b>	<b>\$246,000.00</b>	<b>\$2,012,000.00</b>
<b>Area 6:</b>									
Lake Street	980	38	37,240	Surface Recon, Water, Sanitary, Storm	\$454,000.00	\$239,000.00	\$335,000.00	\$158,000.00	\$1,186,000.00
Minnetonka Blvd	970	22	21,340	Surface Recon, Water, Sanitary, Storm	\$261,000.00	\$237,000.00	\$332,000.00	\$157,000.00	\$987,000.00
Hidden Lane	660	22	14,520	Surface Recon, New Curb & Gutter, Watermain, Sanitary, Storm	\$177,000.00	\$161,000.00	\$226,000.00	\$107,000.00	\$671,000.00
3rd Avenue	1110	30	33,300	Surface Recon, Water, Sanitary, Storm	\$406,000.00	\$271,000.00	\$379,000.00	\$179,000.00	\$1,235,000.00
<b>Area 6 Totals:</b>					<b>\$1,298,000.00</b>	<b>\$908,000.00</b>	<b>\$1,272,000.00</b>	<b>\$601,000.00</b>	<b>\$4,079,000.00</b>
<b>Area 7:</b>									
Wheeler Drive	880	32	28,160	Surface Recon, New Curb & Gutter, Watermain, Sanitary, Storm	\$344,000.00	\$215,000.00	\$301,000.00	\$142,000.00	\$1,002,000.00
Lyman Place	170	36	6,120	Surface Recon, New Curb & Gutter, Watermain, Sanitary, Storm	\$75,000.00	\$42,000.00	\$59,000.00	\$28,000.00	\$204,000.00
Cedar Lane	200	16	3,200	Surface Recon, New Curb & Gutter, Watermain, Sanitary, Storm	\$39,000.00	\$49,000.00	\$69,000.00	\$33,000.00	\$190,000.00
Grace St/3rd Ave	630	22	13,860	Surface Recon, New Curb & Gutter, Watermain, Sanitary, Storm	\$169,000.00	\$154,000.00	\$215,000.00	\$102,000.00	\$640,000.00
Elm Place	270	22	5,940	Surface Recon, New Curb & Gutter, Watermain, Sanitary, Storm	\$73,000.00	\$66,000.00	\$93,000.00	\$44,000.00	\$276,000.00
Linden Street	650	22	14,300	Surface Recon, New Curb & Gutter, Watermain, Sanitary, Storm	\$175,000.00	\$159,000.00	\$222,000.00	\$105,000.00	\$661,000.00
<b>Area 7 Totals:</b>					<b>\$875,000.00</b>	<b>\$685,000.00</b>	<b>\$959,000.00</b>	<b>\$454,000.00</b>	<b>\$2,973,000.00</b>

**City of Excelsior**  
**2019 - 2028 Equipment/Minor Projects**

Year	Capital Item Description	Budget	Cap Improv.	Park Improv	Water	Sewer	StrmWtr	Prk Lot Mnt	Str Lgt	Total
2020										
	Replace Windows Water Plant	50,000			50,000					50,000
	1-Ton Pickup	60,000	60,000							60,000
	Public Works Entrance Gate	5,000	5,000							5,000
	Tree Maintenace and Replacement	20,000	20,000							20,000
	Pickup - (replace 2012 Pickup)	40,000	40,000							40,000
	Televise Sewer Lines	16,000				16,000				16,000
	Hydrant Replacement	15,000			15,000					15,000
	60" Mower	24,000	24,000							24,000
	Kubota	12,000	12,000							12,000
	Replace Control Panel Park Lift	50,000				50,000				50,000
	Sewer Main Lining	30,000				30,000				30,000
	Asset Management Cartegraphy Prog	20,000	5,000		5,000	5,000	3,000	1,000	1,000	20,000
	Water Meter Inventory Replacement	5,000			2,500	2,500				5,000
	Street Lighting Conduit	6,000							6,000	6,000
		353,000	166,000	-	72,500	103,500	3,000	1,000	7,000	353,000
2021										
	Freightliner Tandem	150,000	45,000		35,000	35,000	35,000			150,000
	Walk Behind Mower	5,000	5,000							5,000
	Televise Sewer Lines	16,000				16,000				16,000
	Hydrant Replacement	15,000			15,000					15,000
	Ash Tree Injections	8,500		8,500						8,500
	Placeholders	80,000	15,000		25,000	25,000	15,000			80,000
	Water Meter Inventory Replacement	5,000			2,500	2,500				5,000
	Street Lighting Conduit	6,000							6,000	6,000
		285,500	65,000	8,500	77,500	78,500	50,000	-	6,000	285,500
2022										
	Sewer (Third Avenue)	28,000				28,000				28,000
	Hydrant Replacement	15,000			15,000					15,000
	Street Lighting Conduit	6,000							6,000	6,000
	Water Meter Inventory Replacement	5,000			2,500	2,500				5,000
	Placeholders	80,000	15,000		25,000	25,000	15,000			80,000
		134,000	15,000	-	42,500	55,500	15,000	-	6,000	134,000
2023										
	Hydrant Replacement	15,000			15,000					15,000
	Ash Tree Injections	8,500		8,500						8,500
	Street Lighting Conduit	6,000							6,000	6,000

**City of Excelsior**  
**2019 - 2028 Equipment/Minor Projects**

Year	Capital Item Description	Budget	Cap Improv.	Park Improv	Water	Sewer	StrmWtr	Prk Lot Mnt	Str Lgt	Total
	Water Meter Inventory Replacement	5,000			2,500	2,500				5,000
	Placeholders	80,000	15,000		25,000	25,000	15,000			80,000
		114,500	15,000	8,500	42,500	27,500	15,000	-	6,000	114,500
2024										
	Hydrant Replacement	15,000			15,000					15,000
	Placeholders	80,000	15,000		25,000	25,000	15,000			80,000
	Test Iron & Softener Media in tanks	2,500			2,500					2,500
	Skid Steer (replace 2014)	55,000	16,500		8,250	8,250	13,750	8,250		55,000
	Water Meter Inventory Replacement	5,000			2,500	2,500				5,000
	Street Lighting Conduit	6,000							6,000	6,000
		163,500	31,500	-	53,250	35,750	28,750	8,250	6,000	163,500
2025										
	Hydrant Replacement	15,000			15,000					15,000
	Ash Tree Injections	8,500		8,500						8,500
	Street Lighting Conduit	6,000							6,000	6,000
	Water Meter Inventory Replacement	5,000			2,500	2,500				5,000
	Placeholders	80,000	15,000		25,000	25,000	15,000			80,000
		114,500	15,000	8,500	42,500	27,500	15,000	-	6,000	114,500
2026										
	Replace Softener Filter Media	40,000			40,000					40,000
	Hydrant Replacement	15,000			15,000					15,000
	Water Meter Inventory Replacement	5,000			2,500	2,500				5,000
	Placeholders	80,000	15,000		25,000	25,000	15,000			80,000
	Pickup (replace 2014)	30,000	7,500		7,500	7,500	7,500			30,000
	Street Lighting Conduit	6,000							6,000	6,000
		176,000	22,500	-	90,000	35,000	22,500	-	6,000	176,000
2027										
	Hydrant Replacement	15,000			15,000					15,000
	Ash Tree Injections	8,500		8,500						8,500
	Placeholders	80,000	15,000		25,000	25,000	15,000			80,000
	Water Meter Inventory Replacement	5,000			2,500	2,500				5,000
	Street Lighting Conduit	6,000							6,000	6,000
		114,500	15,000	8,500	42,500	27,500	15,000	-	6,000	114,500
2028										
	Hydrant Replacement	15,000			15,000					15,000



**City of Excelsior**  
**2019 - 2028 Equipment/Minor Projects**

Year	Capital Item Description	Budget	Cap Improv.	Park Improv	Water	Sewer	StrmWtr	Prk Lot Mnt	Str Lgt	Total
	Water Meter Inventory Replacement	5,000			2,500	2,500				5,000
	Placeholders	80,000	15,000		25,000	25,000	15,000			80,000
	Street Lighting Conduit	6,000							6,000	6,000
		106,000	15,000	-	42,500	27,500	15,000	-	6,000	106,000